

NEWSLETTER

PE Points – Winter 2026

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Authors: [Brian Gray](#), [Neal Ross](#), [Douglass Dawson](#), [Niko Veilleux](#), [Bradley A. Newby](#), [Shawn Cymbalisty](#), [Dan Shea](#), [John Groenewegen](#), [Hugo-Pierre Gagnon](#), [Raphaël Amram](#), [\(Ricco\) A.S. Bhasin](#), [Shuli Rodal](#), [Alex Gorka](#), [Lynne Lacoursière](#), [André Perey](#), [Shahir Guindi](#), [Ad. E.](#), [Emmanuel Pressman](#), [Sam Ip](#)

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Welcome to PE Points

Welcome to the second edition of Osler *PE Points* quarterly newsletter, bringing you the latest legal insights and important news to keep you up to date on the ever-evolving private equity landscape.

In this edition John Ruffolo, founder and managing partner of Maverix Private Equity, is featured in our **Leader's Corner** article. As a leader of a PE firm focused on scaling tech-driven businesses, John shares his vision for Canadian private equity investment as a key driver of innovation.

Continuing with the topic of technology innovation, this quarter's **Tech Insights** article reports on how private capital is gravitating toward a handful of rising leaders in the Canadian agentic AI space. With traditional VC pulling back, growth-focused PE investors have a chance to step in, while keeping their eyes wide open about the potentially heightened risk profile of these deals.

Building on the theme of unique investment opportunities in Canada, our **Industry Spotlight** article this month shares some of the major developments in the Canadian oil and gas industry. We explore the inner workings of the Canada-Alberta MOU and the Major Projects Office, leading to opportunities for PE investments in the midstream, LNG and renewables sectors.

Leader's Corner



Beyond capital: a conversation with John Ruffolo

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Technology Insights



Capital concentration and PE opportunity: the Canadian AI market

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Industry Spotlight



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